



Zinc India

Galvanising tomorrow

Arun Misra

Executive Director
Vedanta Limited

Zinc India : Key Strengths

- World's 2nd largest integrated zinc producer and 5th leading silver producer
- Fully integrated India's only zinc-lead-silver producer over five decades of expertise in mining and smelting
- 2nd highest zinc R&R base globally with average grade of over 5%
- In the first decile of the global zinc mining cost curve, consistent cost optimization of over 15% in last year
- Robust EBITDA margin of ~50% backed by operational excellence, technological advancements, cost optimization and strong resource base
- Sustainability leader with highest rank in S&P sustainability assessment globally, ESG focus with economic prudence
- Irreplaceable resource and asset base, with technologies providing flexibility of running operations based on the market landscape
- Consistently AAA rated by leading credit rating agencies



Total Ore R&R
460.05 Mt



Total Metal R&R
30.8 Mt



Metal capacity
1.12 Mt



Total captive capacity
586.74 MW



Smelting Capacity

Zinc Smelting
913,000 TPA

Lead Smelting
210,000 TPA

Silver Refining
800 TPA

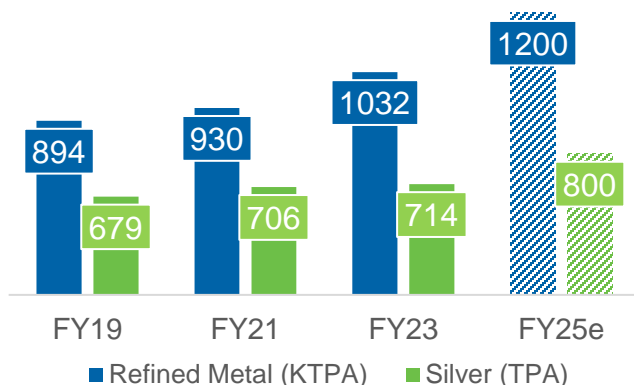
Vision to be **the world's largest** and most admired Zinc, Lead & Silver Company

01

Capacity Expansion

- Roaster of 160 Ktpa at Debari: FY2025
- UG mine ramp up and debottleneck roasting, leaching & purification operations
- Techno-commercial study to double production to 2+ Mtpa
- Increment in Silver to 1000 Tonne

Refined Metal Production (KTPA)



1.2Mn T Metal



Revenue: 3.89 Bn \$

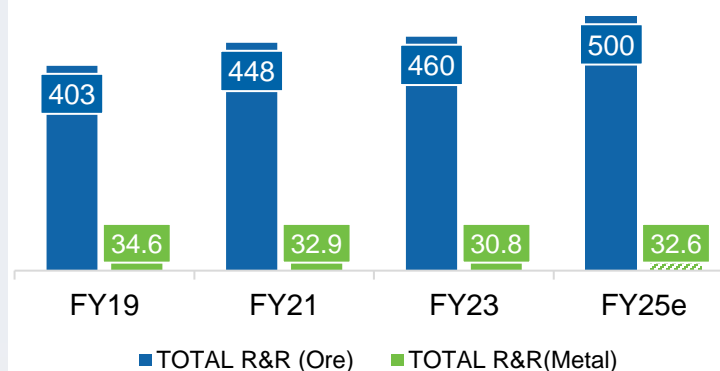
EBITDA: 2.02 Bn \$

02

Mine Portfolio with long life

- Innovative technology and advanced geophysics for exploration
- Retain existing mining leases and acquire new potential areas
- Upgrade Ore Reserves

Reserves and Resources (million tones)

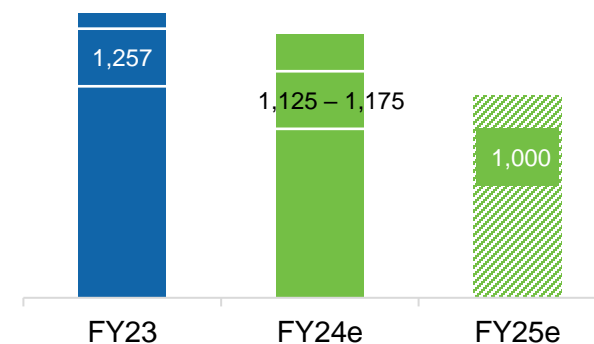


03

Cost Optimization

- Efficient ore hauling, higher volume and grades besides higher productivity through ongoing efforts in automation and digitalization
- 450 MW RE power at a fixed rate for 25 years, providing better cost visibility and predictability: FY2026

Cost of Production (\$/t)



Zinc India : Vision, Mission and Growth Narrative

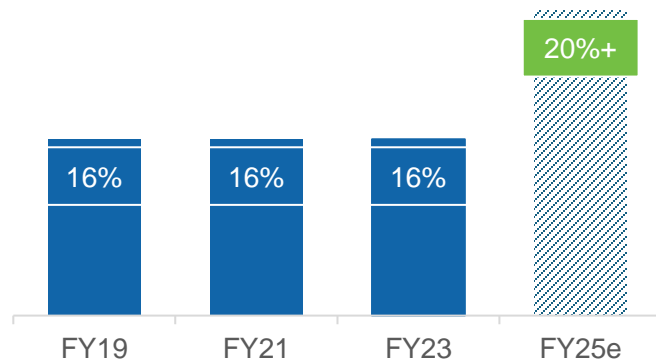
MISSION: Enhance stakeholder value, be the lowest cost producer & maintain market leadership

04

Expanding VAP Portfolio

- Ramp up of 30kt Alloy plant
- Forward integration through 510 Ktpa Fertiliser plant at Chanderiya: FY2026
- Focus on the innovation of new products in lead alloys
- Increased penetration of zinc alloys: Target increase of over 60% in next 3 yrs - Focus on HZDA, CGG, ZAM, zinc dust, EPG

Value Added Product (%)



05

Sustainable Future

- RE power delivery agreement to cater 50% of HZL's power requirement reducing 2.7Mnt of carbon emissions
- Commissioned Fumer plant at Chanderiya focusing on waste to wealth
- ZLD plants at Agucha and Zawar

Road Ahead

450 MW Green power additions

USD 1 Bn investment towards climate change initiatives

100% Mechanised charging at Zawar



Executive Leadership Team



Arun Misra

Chief Executive Officer
Chairman of International Zinc Association (IZA) and Vice Chairman of Confederation of Indian industry (CII), Rajasthan



Krishnamohan Narayan

Deputy Chief Executive Officer
Leader with global experience in chemical industry



Sandeep Modi

Chief Financial Officer
Financial expert with vast experience in metals, mining and power industry



Munish Vasudeva

Chief Human Resource Officer
Subject expert with diversified experience in large multinationals



Hugo Schumann

Chief Executive Officer - Silver
Rich Experience in Value creation for capital market



John Larson

Technical Advisor - Exploration
40+ yrs. international experience in Exploration & Mining.



Vijay Murthy

Chief Marketing Officer
Leader with diversified and global experience in metals, mining, chemical & cement industry



M Durairaj

Chief Commercial Officer
Subject expert with experience across zinc and power sectors



Duncan Lee

Chief Digital & Innovation Officer
25 yrs rich diverse experience in technical implementation & Digital Innovation



David Finn

Technical Advisor - Geotech
Subject matter expert with 30+ yrs experience in Geotech

Composition of our leadership team:

- *Our top 60 leaders embody a remarkable blend of expertise, featuring a harmonious mix of technical and functional experts and entrepreneurial business leaders*
- *Our leadership with an average age below 50 years, bring a wealth of experience to the table*
- *Our team has an average experience of 25 years in their respective fields*
- *This leadership cohort reflects a strategic balance, comprising 55% homegrown leaders and a substantial representation of lateral leaders from diversified businesses of our size*